

General information about company	
Scrip code	511716
NSE Symbol	NOTLISTED
MSEI Symbol	NOTLISTED
ISIN	INE359A01012
Name of the company	Invigorated Business Consulting Limited
Whether company is SME	No
Class of Security	Equity Shares
Type of report	Quarterly
Quarter Ended / Half year ended/Date of Report (For Prelisting / Allotment)	31-12-2025
Date of allotment / extinguishment (in case Capital Restructuring selected) / Listing Date	
Shareholding pattern filed under	Regulation 31 (1) (b)
Whether the listed entity is Public Sector Undertaking (PSU)?	No

Sr. No.	Particular	Yes/No	Promoter and Promoter Group	Public shareholder	Non Promoter- Non Public
1	Whether the Listed Entity has issued any partly paid up shares?	Yes	No	Yes	No
2	Whether the Listed Entity has issued any Convertible Securities ?	No	No	No	No
3	Whether the Listed Entity has issued any Warrants ?	No	No	No	No
4	Whether Listed Entity has granted any ESOPs, which are outstanding?	No	No	No	No
5	Whether the Listed Entity has any shares against which depository receipts are issued?	No	No	No	No
6	Whether the Listed Entity has any shares in locked-in?	No	No	No	No
7	Whether any shares held by promoters are encumbered under "Pledged"?	No	No		
8	Whether any shares held by promoters are encumbered under "Non-Disposal Undertaking"?	No	No		
9	Whether any shares held by promoters are encumbered, other than by way of Pledge or NDU, if any?	No	No		
10	Whether company has equity shares with differential voting rights?	No	No	No	No
11	Whether the listed entity has any significant beneficial owner?	No			

Table I - Summary Statement holding of specified securities**Note : Data will be automatically populated from shareholding pattern sheet - Data Entry Restricted in this sheet**

Category (I)	Category of shareholder (II)	No. Of shareholders (III)	No. of fully paid up equity shares held (IV)	No. Of Partly paid up equity shares held (V)	No. Of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities(X)			No. Of Shares Underlying Outstanding convertible securities (XA)	No. of Shares Outstanding Warrants (XB)	No. Of Outstanding ESOP Granted (XC)	No. of Shares Underlying Outstanding convertible securities, No. of Warrants and ESOP etc. (X) = (XA)+(XB)+(XC)	Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XI) = (VII)+(X)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital (XII)) (VIII)+(X) As a % of (A+B+C2)				
								No of Voting (XIV) Rights												
								Class eg:X	Class eg:Y	Total										
(A) Promoter & Promoter Group		5	27402609			27402609	68.08	27402609.00		27402609.00	68.08				27402609 68.08					
(B) Public		23850	12694291	153100		12847331	31.92	12847331.00		12847331.00	31.92				12847331 31.92					
(C) Non Promoter- Non Public																				
(C1) Shares underlying DRs																				
(C2) Shares held by Employee Trusts																				
Total		23855	40096900	153100		40250000	100	40250000.00		40250000.00	100.00				40250000 100					

Table I - Summary Statement holding of specific**Note : Data will be automatically populated from**

Category (I)	Category of shareholder (II)	Number of Locked in shares (XIII)		Number of Shares pledged (XIV)		Non-Disposal Undertaking (XV)		Other encumbrances, if any (XVI)		Total Number of Shares encumbered (XVII) = (XIV)+(XV)+(XVI)		Number of equity shares held in dematerialized form (XVIII)	Sub-categorization of shares			
													Shareholding (No. of shares) under			
		No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)		Sub-category (i)	Sub-category (ii)	Sub-category (iii)	
(A) Promoter & Promoter Group												27402609				
(B) Public												11210355	0	0	0	
(C) Non Promoter- Non Public																
(C1) Shares underlying DRs																
(C2) Shares held by Employee Trusts												38612964	0	0	0	
Total																

Notes:

- Under the category of Key Managerial Personnel in Public shareholding, 2 shares were held by Ms. Chakshoo Mehta, KMP of the Company.
- In Table VI - Although definition covered both repatriable and non-repatriable but we are aligning with CDSL accordingly we are taking only repatriable reporting.
- In Table VI - Limits utilized has used the shareholding mentioned in Central Depository Services (India) Limited (CDSL) Foreign Investment Limit Monitoring report. CDSL is the Designated Depository of the Company in compliance with SEBI Circular dated April 4, 2018.

Sr.No.	Category & Name of the Shareholders (I)	Nos. Of shareholders (II)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	No. Of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities(X)			Total as a % of Total Voting rights	No. Of Shares Underlying Outstanding convertible securities (X(A))	No. Of Shares Underlying Outstanding Warrants (X(B))	No. Of Outstanding ESOP Granted (X(C))	No. Of Shares Underlying Outstanding convertible securities, No. of Varrants and ESOP etc. (X) = (X(A)+X(B)+X(C))	Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XII) = (VII)+(X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XIII) = (VIII)+(XII) As a % of (A+B+C2)				
								No of Voting (XIV)Rights													
A Table II - Statement showing shareholding pattern of the Promoter and Promoter Group																					
(1) Indian																					
(a) Individuals/Hindu undivided Family		2	81000			81000	0.20	81000.00		81000	0.20				81000	0.20					
(b) Central Government/ State Government(s)																					
(c) Financial Institutions/ Banks																					
(d) Any Other (specify)		2	27317178			27317178	67.87	27317178.00		27317178	67.87				27317178	67.87					
Sub-Total (A)(1)		4	27398178			27398178	68.07	27398178.00		27398178	68.07				27398178	68.07					
(2) Foreign																					
(a) Individuals (Non-Resident Individuals/ Foreign Individuals)																					
(b) Government																					
(c) Institutions																					
(d) Foreign Portfolio Investor																					
(e) Any Other (specify)		1	4431			4431	0.01	4431.00		4431	0.01				4431	0.01					
Sub-Total (A)(2)		1	4431			4431	0.01	4431.00		4431	0.01				4431	0.01					
Total Shareholding of Promoter and Promoter Group (A)-(A)(1)+(A)(2)		5	27402609			27402609	68.08	27402609.00		27402609	68.08				27402609	68.08					

Sr. No.	Category & Name of the Shareholders (I)	Number of Locked in shares (XIII)		Number of Shares pledged (XIV)		Non-Disposal Undertaking (XV)		Other encumbrances, if any (XVI)		Total Number of Shares encumbered (XVII) = (XIV)+XV+XVI)		Sub-categorization of shares Shareholding (No. of shares) under			
		No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	Number of equity shares held in dematerialized form (XVIII)	Sub-category (i)	Sub-category (ii)	Sub-category (iii)
A Table II - Statement showing share															
(1) Indian															
(a) Individuals/Hindu undivided Family												81000			
(b) Central Government/ State Government(s)															
(c) Financial Institutions/ Banks															
(d) Any Other (specify)												27317178			
Sub-Total (A)(1)												27398178			
(2) Foreign															
(a) Individuals (Non-Resident Individuals/ Foreign Individuals)															
(b) Government															
(c) Institutions															
(d) Foreign Portfolio Investor															
(e) Any Other (specify)												4431			
Sub-Total (A)(2)												4431			
Total Shareholding of Promoter and Promoter Group (A)=(A)(1)+(A)(2)												27402609			

Sr. No.	Name of the Shareholders (I)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type					
					No of Voting (XIV) Rights											
					Class eg:X	Total										
A1(a) Individuals/Hindu undivided Family																
1	NIKHIL NANDA	15050	15050	0.04	15050.00	15050.00	0.04	15050	0.04	15050	Add Notes Promoter Group					
2	NITASHA NANDA	65950	65950	0.16	65950.00	65950.00	0.16	65950	0.16	65950	Add Notes Promoter Group					
	Click here to go back	81000	81000	0.20	81000.00	81000.00	0.20	81000	0.20	81000						

Sr. No.	Category	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type			
								No of Voting (XIV) Rights									
								Class eg: X	Total								
A1(d) Any Other (specify)																	
1	Bodies Corporate	ESCORTS KUBOTA LIMITED		1	3819700	3819700	3.43	3819700.00	3819700.00	3.43	3819700	3.43	3819700	Add Notes Promoter			
2	Trusts	ESCORTS BENEFIT AND WELFARE TRUST (KAMAL SA		1	23497478	23497478	58.38	23497478.00	23497478.00	58.38	23497478	58.38	23497478	Add Notes Promoter Group			
	Click here to go back		Total	2	27317178	27317178	67.87	27317178.00	27317178.00	67.87	27317178	67.87	27317178				

Sr. No.	Category	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type			
								No of Voting (XIV) Rights									
								Class eg: X	Total								
A2(d) Any Other (specify)																	
1	Bodies Corporate	KUBOTA CORPORATION		1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431	Add Notes Promoter			
	Click here to go back		Total	1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431				

Sr. No.	Category & Name of the Shareholders (I)	Nos. Of shareholders (III)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	No. Of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities(IX)			No. Of Shares Underlying Outstanding convertible securities (XA)	No. of Shares Underlying Outstanding Warrants (XB)	No. Of Outstanding ESOP Granted (XC)										
								No of Voting (XIV) Rights															
Sub-Total (B)(2)																							
(3) Central Government / State Government																							
(a)	Central Government / President of India																						
(b)	State Government / Governor																						
(c)	Shareholding by Companies or Bodies Corporate where Central / State Government is a promoter																						
Sub-Total (B)(3)																							
(4) Non-institutions																							
(a)	Associate companies / Subsidiaries																						
(b)	Directors and their relatives (excluding independent directors and nominee directors)																						
(c)	Key Managerial Personnel	1	2	0			2	0.00	2		2	0.00											
(d)	Relatives of promoters (other than "immediate relatives" of promoters disclosed under "Promoter and Promoter Group" category)																						
(e)	Trusts where any person belonging to "Promoter and Promoter Group" category is trustee, "beneficiary" or "author of the trust"																						
(f)	Investor Education and Protection Fund (IEPF)																						
(g)	Resident Individuals holding nominal share capital up to Rs. 2 lakhs	23482	6882277	153000		7035277	17.48	7035277		7035277	17.48												
(h)	Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs	47	2174004	0		2174004	5.40	2174004		2174004	5.40												
(i)	Non Resident Indians (NRIs)	48	74687	0		74687	0.19	74687		74687	0.19												
(j)	Foreign Nationals																						
(k)	Foreign Companies																						
(l)	Bodies Corporate	81	2998704	100		2998804	7.45	2998804		2998804	7.45												
(m)	Any Other (specify)	191	564617	0		564617	140	564617		564617	140												
Sub-Total (B)(4)																							
Total Public Shareholding (B)-(B)(1)-(B)(2)-(B)(3)-(B)(4)																							
		23850	12694291	153100		12847391	31.92	12847391.00		12847391	31.92												
		(B)-(B)(1)-(B)(2)-(B)(3)-(B)(4)	23850	12694291	153100	12847391	31.92	12847391	31.92	12847391	31.92												

Sr. No.	Category & Name of the Shareholders (I)	No. of Shares Underlying Outstanding convertible securities, No. of Warrants and ESOP etc. (X) = (A+B+C)	Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XII)+(VII+X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)+(VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XIII)		Number of Shares pledged (XIV)		Non-Disposal Undertaking (XV)		Other encumbrances, if any (XVI)		Total Number of Shares encumbered (XVII) = (XIV+XV+XVI)		Sub-categorization of shares			
					No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	Sub-category (i)	Sub-category (ii)	Sub-category (iii)	
Sub-Total (B)(2)																		
(3) Central Government / State Government:																		
(a) Central Government / President of India																		
(b) State Government / Governor																		
(c) Shareholding by Companies or Bodies Corporate where Central / State Government is a promoter																		
Sub-Total (B)(3)																		
(4) Non-institutions																		
(a) Associate companies / Subsidiaries																		
(b) Directors and their relatives (excluding independent directors and nominee directors)																		
(c) Key Managerial Personnel					2	0.00										2	0	0
(d) Relatives of promoters (other than immediate relatives) of promoters disclosed under 'Promoter and Promoter Group' category																		
(e) Trusts where any person belonging to 'Promoter and Promoter Group' category is trustee, 'beneficiary' or 'author of the trust'																		
(f) Investor Education and Protection Fund (IEPF)																		
(g) Resident Individuals holding nominal share capital up to Rs. 2 lakhs		7035277			17.48											5416441	0	0
(h) Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs		2174004			5.40											2174004	0	0
(i) Non Resident Indians (NRIs)		74687			0.19											74687	0	0
(j) Foreign Nationals																		
(k) Foreign Companies																		
(l) Bodies Corporate		2998804			7.45											2998804	0	0
(m) Any Other (specify)		564617			1.40											564617	0	0
Sub-Total (B)(4)		12847391			31.92											11210355	0	0
Total Public Shareholding (B)-(B)(1)-(B)(2)-(B)(3)-(B)(4)		12847391			31.92											11210355	0	0

Home		Validate		Sr. No.	Category	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XII)+(VII+X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)+(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XV)	Reason for not providing PAN	Sub-categorization of shares									
													No. of Voting (XIV) Rights	Total as a % of Total Voting rights			Sub-category (i)	Sub-category (ii)	Sub-category (iii)									
B4(m) Any Other (specify)																												
	Add	Delete																										
1	Clearing Members			3	14576	0	14576	0.04	14576	14576	0.04	14576	0.04	14576	Add Notes	0	0	0										
2	HUF			187	549741	0	549741	1.37	549741	549741	1.37	549741	1.37	549741	Add Notes	0	0	0										
3	LLP			1	300	0	300	0.00	300	300	0.00	300	0.00	300	Add Notes	0	0	0										
	Click here to go back			Total	191	564617	0	564617	1.41	564617.00	564617.00	1.41	564617	1.41	564617		0	0	0									

Sr. No.	Name of the Shareholders (I)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XII)+(VII+X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)+(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XV)	Reason for not providing PAN	Sub-categorization of shares			
						No. of Voting (XIV) Rights	Total as a % of Total Voting rights					Sub-category (i)	Sub-category (ii)	Sub-category (iii)	
B4(l) Bodies Corporate															
	Add	Delete													
1	ALL GROW FINANCE & INVESTMENT	2118276	0	2118276	5.26	2118276.00	2118276.00	5.26	2118276	5.26	2118276	Add Notes	0	0	0
2	TROO TRIBE TECH LIMITED	625000	0	625000	155	625000.00	625000.00	155	625000	155	625000	Add Notes	0	0	0
	Click here to go back	2743276	0	2743276	6.82	2743276.00	2743276.00	6.82	2743276	6.82	2743276		0	0	0

Table VI - Statement showing foreign ownership limits

Particular	Approved limits (%)	Limits utilized (%)
As on shareholding date	100.00	0.17
As on the end of previous 1st quarter	100.00	0.18
As on the end of previous 2nd quarter	100.00	0.20
As on the end of previous 3rd quarter	100.00	0.29
As on the end of previous 4th quarter	100.00	0.29

Notes :-

- 1) "Approved Limits (%)" means the limit approved by Board of Directors / shareholders of the Listed entity. In case the listed entity has no Board approved limit, provide details of sectoral / statutory cap prescribed by Government / Regulatory Authorities
- 2) Details of Foreign ownership includes foreign ownership / investments as specified in Rule 2(s) of the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, made under the Foreign Exchange Management Act, 1999.