General information about company	
Scrip code	511716
NSE Symbol	NOTLISTED
MSEI Symbol	NOTLISTED
ISIN	INE359A01012
Name of the company	Invigorated Business Consulting Limited
Whether company is SME	Yes
Class of Security	Equity Shares
Type of report	Quarterly
Quarter Ended / Half year ended/Date of Report (For Prelisting / Allotment)	30-09-2026
Date of allotment / extinguishment (in case Capital Restructuring selected) / Listing Date	
Shareholding pattern filed under	Regulation 31 (1) (b)
Whether the listed entity is Public Sector Undertaking (PSU)?	No

Declaration					
Sr. No.	Particular	Yes/No	Promoter and Promoter Group	Public shareholder	Non Promoter- Non Public
1	Whether the Listed Entity has issued any partly paid up shares?	Yes	No	Yes	No
2	Whether the Listed Entity has issued any Convertible Securities ?	No	No	No	No
3	Whether the Listed Entity has issued any Warrants ?	No	No	No	No
4	Whether Listed Entity has granted any ESOPs, which are outstanding?	No	No	No	No
5	Whether the Listed Entity has any shares against which depository receipts are issued?	No	No	No	No
6	Whether the Listed Entity has any shares in locked-in?	No	No	No	No
7	Whether any shares held by promoters are encumbered under "Pledged"?	No	No		
8	Whether any shares held by promoters are encumbered under "Non-Disposal Undertaking"?	No	No		
9	Whether any shares held by promoters are encumbered, other than by way of Pledge or NDU, if any?	No	No		
10	Whether company has equity shares with differential voting rights?	No	No	No	No
11	Whether the listed entity has any significant beneficial owner?	No			

Table VI - Statement showing foreign ownership limits		
Particular	**Approved limits (%)**	**Limits utilized (%)**
As on shareholding date	100	0.2
As on the end of previous 1st quarter	100	0.2
As on the end of previous 2nd quarter	100	0.13
As on the end of previous 3rd quarter	100	0.17
As on the end of previous 4th quarter	100	0.18

Table I - Summary Statement holding of specified securities

Category (I)	Category of shareholder (II)	Nos. Of shareholders (III)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	No. Of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+ (V)+ (VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)				No. Of Shares Underlying Outstanding convertible securities (XA)	No. of Shares Underlying Outstanding Warrants (XB)	No. Of Outstanding ESOP Granted (XC)	No. of Shares Underlying Outstanding convertible securities, No. of Warrants and ESOP etc. (X) = (XA+XB+XC)
								No of Voting (XIV) Rights			Total as a % of (A+B+C)				
								Class eg:X	Class eg:Y	Total					
(A)	Promoter & Promoter Group	5	27402609			27402609	68.08	27402609		27402609	68.08				
(B)	Public	24065	12694291	153100		12847391	31.92	12847391		12847391	31.92				
(C)	Non Promoter-Non Public														
(C1)	Shares underlying DRs														
(C2)	Shares held by Employee Trusts														
	Total	24070	40096900	153100		40250000	100	40250000		40250000	100				

Table I - Summary Statement holding of specified securities																
Category (I)	Category of shareholder (II)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XIII)		Number of Shares pledged (XIV)		Non-Disposal Undertaking (XV)		Other encumbrances, if any (XVI)		Total Number of Shares encumbered (XVII) = (XIV+XV+XVI)		Number of equity shares held in dematerialized form (XVIII)	Sub-categorization of shares		
			No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)		Sub-category (i)	Sub-category (ii)	Sub-category (iii)
(A)	Promoter & Promoter Group	68.08											27402609			
(B)	Public	31.92											11212755	0	0	0
(C)	Non Promoter-Non Public															
(C1)	Shares underlying DRs															
(C2)	Shares held by Employee Trusts															
	Total	100											38615364	0	0	0

Table II - Statement showing shareholding pattern of the Promoter and Promoter Group

Sr. No.	Category & Name of the Shareholders (I)	Nos. Of shareholders (III)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	No. Of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+ (V)+ (VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)				No. Of Shares Underlying Outstanding convertible securities (XA)	No. of Shares Underlying Outstanding Warrants (XB)	No. Of Outstanding ESOP Granted (XC)	No. of Under Outsta conve securi of Wa and E (X) = (XA+
								No of Voting (XIV) Rights			Total as a % of Total Voting rights				
								Class eg: X	Class eg:Y	Total					
A	Table II - Statement showing shareholding pattern of the Promoter and Promoter Group														
(1)	Indian														
(a)	Individuals/Hindu undivided Family	2	81000			81000	0.2	81000		81000	0.2				
(d)	Any Other (specify)	2	27317178			27317178	67.87	27317178		27317178	67.87				
Sub-Total (A)(1)		4	27398178			27398178	68.07	27398178		27398178	68.07				
(2)	Foreign														
(e)	Any Other (specify)	1	4431			4431	0.01	4431		4431	0.01				
Sub-Total (A)(2)		1	4431			4431	0.01	4431		4431	0.01				
Total Shareholding of Promoter and Promoter Group (A)= (A)(1)+(A)(2)		5	27402609			27402609	68.08	27402609		27402609	68.08				
B	Table III - Statement showing shareholding pattern of the Public shareholder														
(1)	Institutions (Domestic)														
(2)	Institutions (Foreign)														
(3)	Central Government / State Government(s)														
(4)	Non-institutions														
(c)	Key Managerial Personnel	1	2	0		2	0	2		2	0				
(g)	Resident Individuals holding nominal	23704	6737827	153000		6890827	17.12	6890827		6890827	17.12				

	share capital up to Rs. 2 lakhs														
(h)	Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs	45	2359598	0		2359598	5.86	2359598		2359598	5.86				
(i)	Non Resident Indians (NRIs)	51	85536	0		85536	0.21	85536		85536	0.21				
(l)	Bodies Corporate	79	2981728	100		2981828	7.41	2981828		2981828	7.41				
(m)	Any Other (specify)	185	529600	0		529600	1.32	529600		529600	1.32				
Sub-Total (B)(4)		24065	12694291	153100		12847391	31.92	12847391		12847391	31.92				
Total Public Shareholding (B)=(B)(1)+(B)(2)+(B)(3)+(B)(4)		24065	12694291	153100		12847391	31.92	12847391		12847391	31.92				
C	Table IV - Statement showing shareholding pattern of the Non Promoter- Non Public shareholder														
Total (A+B+C2)		24070	40096900	153100		40250000	100	40250000		40250000	100				
Total (A+B+C)		24070	40096900	153100		40250000	100	40250000		40250000	100				

Table II - Statement showing shareholding pattern of the Promoter and Promoter Group																
Sr. No.	Category & Name of the Shareholders (I)	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XIII)		Number of Shares pledged (XIV)		Non-Disposal Undertaking (XV)		Other encumbrances, if any (XVI)		Total Number of Shares encumbered (XVII) = (XIV+XV+XVI)		Number of equity shares held in dematerialized form (XVIII)	Sub-categorization of shares		
			No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)		Sub-category (i)	Sub-category (ii)	Sub-category (iii)
A	Table II - Statement showing shareholding pattern of the Promoter and Promoter Group															
(1)	Indian															
(a)	Individuals/Hindu undivided Family	0.2											81000			
(d)	Any Other (specify)	67.87											27317178			
Sub-Total (A)(1)		68.07											27398178			
(2)	Foreign															
(e)	Any Other (specify)	0.01											4431			
Sub-Total (A)(2)		0.01											4431			
Total Shareholding of Promoter and Promoter Group (A)= (A)(1)+(A)(2)		68.08											27402609			
B	Table III - Statement showing shareholding pattern of the Public shareholder															
(1)	Institutions (Domestic)															
(2)	Institutions (Foreign)															
(3)	Central Government / State Government(s)															

(4)	Non-institutions															
(c)	Key Managerial Personnel	0											2	0	0	0
(g)	Resident Individuals holding nominal share capital up to Rs. 2 lakhs	17.12											5274391	0	0	0
(h)	Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs	5.86											2359598	0	0	0
(i)	Non Resident Indians (NRIs)	0.21											85536	0	0	0
(l)	Bodies Corporate	7.41											2963628	0	0	0
(m)	Any Other (specify)	1.32											529600	0	0	0
Sub-Total (B)(4)		31.92											11212755	0	0	0
Total Public Shareholding (B)=(B)(1)+(B)(2)+(B)(3)+(B)(4)		31.92											11212755	0	0	0
C	Table IV - Statement showing shareholding pattern of the Non Promoter- Non Public shareholder															
Total (A+B+C2)		100											38615364			
Total (A+B+C)		100											38615364			
Disclosure of notes on shareholding pattern																Textual Information(1)

Text Block	
Textual Information(1)	1. Under the category of Key Managerial Personnel in Public shareholding, 2 shares were held by Ms. Chakshoo Mehta, KMP of the Company. 2. In Table VI - Although definition covered both repatriable and non-repatriable but we are aligning with CDSL accordingly we are taking only repatriable reporting. 3. In Table VI - Limits utilized has used the shareholding mentioned in Central Depository Services (India) Limited (CDSL) Foreign Investment Limit Monitoring report. CDSL is the Designated Depository of the Company in compliance with SEBI Circular dated April 4, 2018.

Individuals/Hindu undivided Family			
Sr. No.	1	2	
Name of the Shareholders (I)	Nikhil Nanda	Nitasha Nanda	Click here to go back
PAN (II)			Total
No. of fully paid up equity shares held (IV)	15050	65950	81000
Total nos. shares held (VII) = (IV)+ (V)+ (VI)	15050	65950	81000
Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	0.04	0.16	0.2
Number of Voting Rights held in each class of securities (IX)			
Class eg:X	15050	65950	81000
Total	15050	65950	81000
Total as a % of Total Voting rights	0.04	0.16	0.2
Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	15050	65950	81000
Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	0.04	0.16	0.2
Number of equity shares held in dematerialized form (XVIII)	15050	65950	81000
Reason for not providing PAN			

Reason for not providing PAN			
Shareholder type	Promoter Group	Promoter Group	

Any Other (specify)			
Sr. No.	1	2	
Category	Bodies Corporate	Trusts	Click here to go back
Name of the Shareholders (I)	ESCORTS KUBOTA LIMITED	Escorts Benefit and Welfare Trust (Mr. Kamal Sachdeva, Trustee)	
PAN (II)			Total
No. of the Shareholders (I)	1	1	2
No. of fully paid up equity shares held (IV)	3819700	23497478	27317178
Total nos. shares held (VII) = (IV)+ (V)+ (VI)	3819700	23497478	27317178
Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	9.49	58.38	67.87
Number of Voting Rights held in each class of securities (IX)			
Class eg: X	3819700	23497478	27317178
Total	3819700	23497478	27317178
Total as a % of Total Voting rights	9.49	58.38	67.87
Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	3819700	23497478	27317178
Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	9.49	58.38	67.87
Number of equity shares held in	3819700	23497478	27317178

dematerialized form (XVIII)			
Reason for not providing PAN			
Reason for not providing PAN			
Shareholder type	Promoter	Promoter Group	

Any Other (specify)		
Sr. No.	1	
Category	Bodies Corporate	
Name of the Shareholders (I)	Kubota Corporation	Click here to go back
PAN (II)		Total
No. of the Shareholders (I)	1	1
No. of fully paid up equity shares held (IV)	4431	4431
Total nos. shares held (VII) = (IV)+ (V)+ (VI)	4431	4431
Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	0.01	0.01
Number of Voting Rights held in each class of securities (IX)		
Class eg: X	4431	4431
Total	4431	4431
Total as a % of Total Voting rights	0.01	0.01
Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII+X)	4431	4431
Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	0.01	0.01
Number of equity shares held in	4431	4431

dematerialized form (XVIII)		
Reason for not providing PAN		
Reason for not providing PAN		
Shareholder type	Promoter	

Bodies Corporate			
Sr. No.	1	2	
Name of the Shareholders (I)	ALL GROW FINANCE & INVESTMENT PRIVATE LIMITED	TROO TRIBE TECH LIMITED	Click here to go back
PAN (II)			Total
No. of fully paid up equity shares held (IV)	2118276	625000	2743276
No. Of Partly paid-up equity shares held (V)	0	0	0
Total nos. shares held (VII) = (IV)+ (V)+ (VI)	2118276	625000	2743276
Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	5.26	1.55	6.82
Number of Voting Rights held in each class of securities (IX)			
Class eg: X	2118276	625000	2743276
Total	2118276	625000	2743276
Total as a % of Total Voting rights	5.26	1.55	6.82
Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XI)=(VII+X)	2118276	625000	2743276
Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	5.26	1.55	6.82
Number of equity shares held in	2118276	625000	2743276

dematerialized form (XIV)			
Reason for not providing PAN			
Reason for not providing PAN			
Sub-categorization of shares			
Shareholding (No. of shares) under			
Sub-category (i)	0	0	0
Sub-category (ii)	0	0	0
Sub-category (iii)	0	0	0

Any Other (specify)				
Sr. No.	1	2	3	
Category	Clearing Members	HUF	LLP	
Category / More than 1 percentage	Category	Category	Category	
Name of the Shareholders (I)				Click here to go back
PAN (II)				Total
No. of the Shareholders (I)	3	181	1	185
No. of fully paid up equity shares held (IV)	14576	514724	300	529600
No. Of Partly paid-up equity shares held (V)	0	0	0	0
Total nos. shares held (VII) = (IV)+ (V)+ (VI)	14576	514724	300	529600
Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	0.04	1.28	0	1.32
Number of Voting Rights held in each class of securities (IX)				
Class eg: X	14576	514724	300	529600
Total	14576	514724	300	529600
Total as a % of Total Voting rights	0.04	1.28	0	1.32
Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XI)=(VII+X)	14576	514724	300	529600
Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share	0.04	1.28	0	1.32

capital) (XII)= (VII)+(X) As a % of (A+B+C2)				
Number of equity shares held in dematerialized form (XIV)	14576	514724	300	529600
Reason for not providing PAN				
Reason for not providing PAN				
Sub-categorization of shares				
Shareholding (No. of shares) under				
Sub-category (i)	0	0	0	0
Sub-category (ii)	0	0	0	0
Sub-category (iii)	0	0	0	0