

General information about company	
Scrip code	511716
NSE Symbol	NOTLISTED
MSEI Symbol	NOTLISTED
ISIN	INE359A01012
Name of the company	Invigorated Business Consulting Limited
Whether company is SME	No
Class of Security	Equity Shares
Type of report	Quarterly
Quarter Ended / Half year ended/Date of Report (For Prelisting / Allotment)	30-09-2025
Date of allotment / extinguishment (in case Capital Restructuring selected) / Listing Date	
Shareholding pattern filed under	Regulation 31 (1) (b)
Whether the listed entity is Public Sector Undertaking (PSU)?	No

Sr. No.	Particular	Yes/No	Promoter and Promoter Group	Public shareholder	Non Promoter- Non Public
1	Whether the Listed Entity has issued any partly paid up shares?	Yes	No	Yes	No
2	Whether the Listed Entity has issued any Convertible Securities ?	No	No	No	No
3	Whether the Listed Entity has issued any Warrants ?	No	No	No	No
4	Whether Listed Entity has granted any ESOPs, which are outstanding?	No	No	No	No
5	Whether the Listed Entity has any shares against which depository receipts are issued?	No	No	No	No
6	Whether the Listed Entity has any shares in locked-in?	No	No	No	No
7	Whether any shares held by promoters are encumbered under "Pledged"?	No	No		
8	Whether any shares held by promoters are encumbered under "Non-Disposal Undertaking"?	No	No		
9	Whether any shares held by promoters are encumbered, other than by way of Pledge or NDU, if any?	No	No		
10	Whether company has equity shares with differential voting rights?	No	No	No	No
11	Whether the listed entity has any significant beneficial owner?	No			

Table 1 - Summary Statement holding of specified securities

Note : Data will be automatically populated from shareholding pattern sheet - Data Entry Restricted in this sheet

Sr. No.	Name of the Shareholders (I)	PAN (II)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII)+(X) Total as a % of Total Voting rights	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type					
						No of Voting (XIV) Rights											
						Class eg: X	Total										
A1(a) Individuals/Hindu undivided Family																	
Add	Delete																
1	NIKHIL NANDA		15050	15050	0.04	15050.00	15050.00	0.04	15050	0.04	15050	Add Notes					
2	NITASHA NANDA		65950	65950	0.16	65950.00	65950.00	0.16	65950	0.16	65950	Add Notes					
	Click here to go back	Total	81000	81000	0.20	81000.00	81000.00	0.20	81000	0.20	81000						

Sr. No.	Category	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII)+(X) Total as a % of Total Voting rights	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type			
								No of Voting (XIV) Rights									
								Class eg: X	Total								
A1(d) Any Other (specify)																	
Add	Delete																
1	Bodies Corporate	ESCORTS KUBOTA LIMITED		1	3819700	3819700	9.49	3819700.00	3819700.00	9.49	3819700	9.49	3819700	Add Notes			
2	Trusts	ESCORTS BENEFIT AND WELFARE TRUST (DR. SU		1	23497478	23497478	58.38	23497478.00	23497478.00	58.38	23497478	58.38	23497478	Add Notes			
	Click here to go back	Total	2	27317178	27317178	67.87	27317178.00	27317178.00	67.87	27317178	67.87	27317178					

Sr. No.	Category	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants and Convertible Securities etc.) (XI)=(VII)+(X) Total as a % of Total Voting rights	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type			
								No of Voting (XIV) Rights									
								Class eg: X	Total								
A2(d) Any Other (specify)																	
Add	Delete																
1	Bodies Corporate	KUBOTA CORPORATION		1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431	Add Notes			
	Click here to go back	Total	1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431					

Sr. No.	Name of the Shareholders (I)	PAN (II)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XI)=(VII)+(X) Total as a % of Total Voting rights	Shareholding , as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)=(VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XIV)	Reason for not providing PAN	Sub-categorization of shares						
							No of Voting (XIV) Rights						Shareholding (No. of shares) under						
							Class eg: X	Total					Sub-category (I)	Sub-category (II)	Sub-category (III)				
B4(I) Bodies Corporate																			
Add	Delete																		
Disclosure of shareholder holding equal to or more than 1% of total number of shares																			
1	ALL GROW FINANCE & INVESTMENT PRIVATE LTD		2118276	0	2118276	5.26	2118276.00	2118276.00	5.26	2118276	5.26	2118276	Add Notes	0	0	0			
2	TROO TRIBE TECH LIMITED		625000	0	625000	155	625000.00	625000.00	155	625000	155	625000	Add Notes	0	0	0			
	Click here to go back	Total	2743276	0	2743276	6.82	2743276.00	2743276.00	6.82	2743276	6.82	2743276		0	0	0			

Sr. No.	Category	Category / More than 1 percentage	Name of the Shareholders (I)	PAN (II)	No. of Shareholders (I)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	Total no. shares held (VII) = (IV)+(V)+(VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)		Total No. of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (X) = (VII)+(X)	Shareholding as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII) = (VII)+(X) As a % of (A+B+C2)	Number of equity shares held in dematerialized form (XIV)	Reason for not providing PAN	Sub-categorization of shares				
										No of Voting Rights					Shareholding (No. of shares) under					
										Class e.g. X	Total				Sub-category (I)	Sub-category (II)	Sub-category (III)			
B4(a) Any Other (specify)																				
1 Clearing Members	Category				3	14576	0	14576	0.04	14576	14576	0.04	14576	14576	Add Notes	0	0	0		
2 HUF	Category				188	565259	0	565259	1.40	565259	565259	1.40	565259	565259	Add Notes	0	0	0		
3 LLP	Category				1	300	0	300	0.00	300	300	0.00	300	300	Add Notes	0	0	0		
			Click here to go back	Total	192	580155	0	580155	1.44	580155.00	580155.00	1.44	580155	580155		0	0	0		

Table VI - Statement showing foreign ownership limits

Particular	Approved limits (%)	Limits utilized (%)
As on shareholding date	100.00	0.18
As on the end of previous 1st quarter	100.00	0.20
As on the end of previous 2nd quarter	100.00	0.29
As on the end of previous 3rd quarter	100.00	0.29
As on the end of previous 4th quarter	100.00	0.29

Notes :-

- 1) "Approved Limits (%)" means the limit approved by Board of Directors / shareholders of the Listed entity. In case the listed entity has no Board approved limit, provide details of sectoral / statutory cap prescribed by Government / Regulatory Authorities
- 2) Details of Foreign ownership includes foreign ownership / investments as specified in Rule 2(s) of the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, made under the Foreign Exchange Management Act, 1999.