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General information about company										
Scrip code	511716									
NSE Symbol	NOTLISTED									
MSEI Symbol	NOTLISTED									
ISIN	INE359A01012									
Name of the company	Invigorated Business Consulting Limited									
Whether company is SME	No									
Class of Security	Equity Shares									
Type of report	Quarterly									
Quarter Ended / Half year ended/Date of Report (For Prelisting / Allotment)	30-06-2025									
Date of allotment / extinguishment (in case Capital Restructuring selected) / Listing Date										
Shareholding pattern filed under	Regulation 31 (1) (b)									
Whether the listed entity is Public Sector Undertaking (PSU)?	No									

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Sr. No.	Particular	Yes/No	Promoter and Promoter Group	Public shareholder	Non Promoter- Non Public
1	Whether the Listed Entity has issued any partly paid up shares?	Yes	No	Yes	No
2	Whether the Listed Entity has issued any Convertible Securities?	No	No	No	No
3	Whether the Listed Entity has issued any Warrants ?	No	No	No	No
4	Whether Listed Entity has granted any ESOPs, which are outstanding?	No	No	No	No
5	Whether the Listed Entity has any shares against which depository receipts are issued?	No	No	No	No
6	Whether the Listed Entity has any shares in locked-in?	No	No	No	No
7	Whether any shares held by promoters are encumbered under "Pledged"?	No	No		
8	Whether any shares held by promoters are encumbered under "Non-Disposal Undertaking"?	No	No		
9	Whether any shares held by promoters are encumbered, other than by way of Pledge or NDU, if any?	No	No		
10	Whether company has equity shares with differential voting rights?	No	No	No	No
11	Whether the listed entity has any significant beneficial owner?	No			

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Tabl	1 - Summing (Datement Holding of spelled securities																															
Not	to 1 this will be watermakingly populated from shareholding pattern sheet - Data Entry Restricted in this sheet																															
									Number	of Voting Rightsheld	in each class of secu	ities[00]							Number of Loc		Number of S			al Undertaking		brances, if any		Shares encumbered		9	ub-categorization of sh	hares
		Nos.		No. of fully said up equity	No. Of Partly paid-	No. Of shares underlying	Total nos, shares	Shareholding as a % of total no. of shares (calculated as per	N	o of Voting (KIV) Ri	ghts		No. Of Shares Underlying	No. of Shares Underhing		No. of Shares Underlying Outstanding convertible	Total No. of shares on fully diluted basis	Shareholding, as a % assuming full conversion of convertible	pa	10	0	ev)	0	ev)	0	0.1)	(KVIII) = (KI	X7V+XV+XVI)	Number of equity	Shar	reholding (No. of shares	e) under
79	Category of shareholder	shareh (II		shares held (IV)	up equity shares held (V)	Depository Receipts (VI)	held (x11) = (V)+(V)+ (VI)		Class og:X	Class eg Y	Total	Total as a % of (A+B+C)	Outstanding convertible securities (KA)		No. Of Outstanding ESOP Granted (KC)	Securities, No. of Warrants and ESOP etc. (X) = (EA-XEB-NEC)	(including warrants, ESOP, Convertible Securities etc.) (60(n/V8+X)	securities (as a percentage of diluted share capital) (XX)+ (XX)+(XX) As a % of (A+B+C2)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	shares held in dematerialized form (00/88)		Sub-category (ii)	Sub-category (III)
9	Promoter & Promoter Group		s	27402609			27402609	68.08	27402509.00		27402609.00	68.00					27402609	68.08											27402609			
(2) Public		23757	12694291	153200		12847391	31.92	12847391.00		12847391.00	31.93					12847391	31.92											11207055			0 0
15	Non Promoter- Non Public																													1 /		
	Shams woderdyle	ur Dilla																												4		
	Touts																													$\overline{}$		
		Total	22762	40096900	153100		40250000	100	40250000.00		40250000.00	200.00					40250000	100										1	28609664	(/	/	0 0

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Category & Name				No. Of shares	9	hareholding as a % of total no. of shares	-	so of Voting (XXV)Rights	THE CONTRACTOR	Total as	No. Of Shares	No. of Shares		No. of Shares Linderlying Outstanding	Total No. of shares on	Shareholding , as a % assuming full conversion of convertible securities (Number of	ocked in shares (XXI)	Number of Sh (N	ares pledged V)	Non-Okpor	al Undertaking (XV)	Other encu	mbranors, if any (xvi)	Total Number o (XVII) =	f Shares encumbered (XXV+XXV-XXVI)	Number of equity	Shareh	olding (No. of shares) un	Ser
Sr. No. of the Shareholders	Nos. Of shareholders (III)	No. of fully gaid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	underlying Depository Receipts	held .	(calculated as per SCRR, 1957)	Class	Class		a % of Total Vioting rights	No. Of Shares Underlying Outstanding convertible securities	Underlying Outstanding Warrants	No. Of Outstanding ESOP Granted (XC)	convertible securities,	CSOR Convertible		No.	As a % of total Shares	No.	As a % of total Shares	No.	As a 16 of total Shares	No.	As a %-of total Shares	No.	As a 16 of total Shares	shares held in dematerialized form			
H				0/0		(viiii) As a % of (A+B+C2)	X eE:	Class eg.Y	Total	Voting rights	(944)	(16)		ESOP etc. (K) = (KA+NB+NC)	Securities etc.) (XI)=(VII+X)	share capital) (KK)= (VK)=(K) As a % of (A+B+C2)	No. (a)	held (b)	No. (a)	held (b)	No. (4)	held (b)	No. (a)	held (b)	No. (4)	held (b)	(MVIII)	Sub-category (i)	Sub-category (ii)	Sub-category (i
A Table II - Statement showing shareholding pattern	of the Promoter and Pro	smoter Group																												
(1) Indian D0 Individuals/Minds undivided Earthy (b) Control Government/ State Government(s)	2	81000			81000	0.20	81000.00		81000	0.2					81000	0.20											81000			
(b) Central Government/ State Government(s) (c) Enancial Institutions/ Banks																														
(4) Any Other (specify)	2 4	27217178 27298178			27317178 27398178	67.87 68.07	27317178.00 27398178.00		27317178 27398178	67.E					27317178 27398178	60 60.00											27317178 27398178			
(2) Famign		27496178			27799278	66.07	2/4982/4500		27099178						2/8961/8	66.00											27398278			
(N) Individuals Wanderldern Individuals / Epielan. Individuals) (N) Government.																														
(d <u>institutions</u> (d) <u>Famige Portfolia Invector</u>																														
(H) <u>Acce Other (specific)</u> Sub-Total (A)(2)	1	6431			4421	0.01	4431.00 4431.00		6631 6631						6631												6631 6631			
Total Shareholding of Promoter and Promoter Group [AN-(A)(3)-(A)(2) Details of Shares which remain unclaimed for Promoter		27402609			27402609				27402609						27402609												27022609			
Details of Shares which remain unclaimed for Promoter	& Promoter Group																													_
Table III - Statement showing shareholding pattern of the Public shareholder Institutions (Domestic) Matual Funds.	Note: Kindly show det	talk of shareholders has	vine more than one pe	rcentare of total no of	hares. Please refer softwan	e manual.																								
(b) Mutual Funds (b) Venture Capital Funds																														
(4) Insurance Companies (6) Insurance Companies (7) Insurance Companies (8) Insurance Companies (9) In																														
Description																														
(N) Sovereign Wealth Funds (N) NBFCs registered with RBI (D) Other Financial Institutions																														
(k) <u>Any Other (specify)</u>																														
Sub-Total (8)(1) (2) Institutions (Foreign)																														
(b) <u>Foreign Direct Investment</u> (b) <u>Foreign Venture Capital Investors</u>																														
60 Econies Vesture Capital Investors 61 Sovernies Wealth Funds 64 Econies Perfolio Investors Category 60 Econies Particle Investors Category 60 Econies Particle Investors Category 61 61 61 61 61 61 61 6																														
(H) Equation Portfolio Investory Category II (F) Overseas Depositories Holding Olis) Balanciae Faurel																														
St Any Other (specify)																														
Sub-Total (8)(2) (2) Central Government / State Government(s)																														
(N) Central Government / President of India (N) State-Government / Governor																														
Shawholdine by Companies or Bodies Corporate where Central / State Government																														
Sub-Yotal (B)(3) (4) Non-institutions																														
(A) Associate companies / Subsidiaries																														
(b) Greators and their relatives fractating independent directors and nominee directors.																														
Briggives of promoters lother than		2			2	0.00	2		2	0.0					2	0.00											2			
(d) 'Immediate relatives' of promoters declared under Transacter and Promoter Group'																														
Trusts where any person belonging to Promoter and Promoter Group' category is:																														
Invetor Sharefolary, or 'author of the trust' (f) Investor Education and Protection Fund (EPF)																														
(a) Besident individuals holding nominal share, capital up to Rs. 2 lakhs	23291	6999402	153000		7152402	17.77	7152402		7152402	17.7					7153402	17.77											5530366			
(N) Resident individuals holding nominal share capital in excess of Rs. 2 takhs	43	2032866			2032866	5.05	2032866		2032866	5.0					2032866 80439	5.05											2032866			
Non-Resident Indians (NRIS) Foreign Nationals	49	80439	· '		80129	0.20	80139		80139	0.3					80129	0.20											80439	۰	۰	
(N) Foreign Companies (R) Bodies Corporate	60	7003844	100		2002044	244	2002044		2002044	7.6					2993944	7.44											397GG44			
(m) <u>Acus Other Intentiful</u> Sub-Total (B)(4)	295 22757				587738 12847291	1.46 21.92	587738 12847391.00		587738 12847391						587738 12847391	1.46 21.92											587738 11207055			
Total Public Shareholding (8):(8(21):9822):(8(20):9820)		12694291	153100		12847391	31.92	12847291		12847391	31.9					12847391	21.92											11207055			
Details of the shareholders acting as persons in Details of Shares which remain unclaimed for	n Concert for Public Public																													
C Table IV - Statement showing shareholding pattern		ion Public shareholder																												
(1) Controller (10) Section - Name of CO Section Of Association																														
(2) Employee Sensifit Trust / Employee Welfare. Trust under SER Phane Dated Employee. Sensifits and Super Employ Regulations. 2021.																														
Total NonPromoter-Non Public Shareholding (C)n																														
(G)()+(GX) Yatal (A+8+G2)	22762	40096900	153100		40250000	100.00	40250000.00		40250000	100.0					40250000	100.00											38629664			
Total (A+R+C)	23762	40096900	153100		60250000 lotes on shareholding patter	100.00	40250000.00 Add N	tes	60250000	100.0					40250000												28609664	0	0	
		Disclosure of notes in	case of promoter holo		m is less than 100 percenta		Add N	ztes																						
			Disclosure of notes in	case of public share hole	ing is less than 25 percenta	ago	Add N	ztes.																						
		Die	sclosure of notes on sh	areholding pattern for o	ompany remarks explanato	ory	Add N	ztes																						

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					Shareholding as a % of	Number of Vot	ing Rights held in each cla (IX)	ss of securities		Shareholding , as a % assuming			
	Name of the	PAN	No. of fully paid up	Total nos. shares	total no. of shares (calculated as per SCRR,	No of Voting	(XIV) Rights	Total as	fully diluted basis	full conversion of convertible	Number of equity	Reason for not	
Sr. No.	Shareholders (I)	(11)	equity shares held (IV)	held (VII) = (IV)+(V)+ (VI)	1957) (VIII) As a % of (A+B+C2)	Class eg:X	Total	a % of Total Voting rights	(including warrants and Convertible Securities etc.) (XI)=(VII+X)	diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	dematerialized form (XVIII)	providing PAN	Shareholder type
A1(a)	Individuals/Hindu undivided Family												

15050.00

65950.00

81000.00

15050.00

65950.00

81000.00

0.04

0.16

15050

65950

81000

0.04

0.16

0.20

15050

65950

81000

0.04

0.16

15050

65950

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15050

65950

81000

Promoter Group

Promoter Group

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1 NIKHIL NANDA

2 NITASHA NANDA

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		Name		No.	No. of fully paid up	Total nos shares	Shareholding as a % of total no. of shares	Number of Vo No of Vo Rig		of securities Total as	Total No. of shares on fully diluted basis	Shareholding , as a % assuming full conversion of convertible	Number of equity shares		
Sr. M	o. Category	of the Shareholders (I)	PAN (II)	of the Shareholders (I)	equity shares held (IV)	held (VII) = (IV)+(V)+ (VI)	(calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Class eg: X	Total		(including warrants and Convertible Securities etc.) (XI)=(VII+X)	securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	held in dematerialized form (XVIII)	Reason for not providing PAN	Shareholder type
A1(Any Other (specify)													•	
	Add Delete														
1	Bodies Corporate	ESCORTS KUBOTA LIMITED		1	3819700	3819700	9.49	3819700.00	3819700.00	9.49	3819700	9.49	381970		Promoter
2	Trusts	ESCORTS BENEFIT AND WELFARE TRUST (SUTAN	IU BEHURIA TRUS	1	23497478	23497478	58.38	23497478.00	23497478.00	58.38	23497478	58.38	23497478	3	Promoter Group
	<u>Click here to go back</u>		<u>Total</u>	2	27317178	27317178	67.87	27317178.00	27317178.00	67.87	27317178	67.87	27317178	3	

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		Name of the	PAN	No. of the	No. of fully paid up	Total nos. shares	Shareholding as a % of total no. of shares (calculated as per SCRR,	No of Vo		s of securities Total as	Total No. of shares on fully diluted basis	Shareholding , as a % assuming full conversion of convertible	Number of equity shares		
Sr. No.	Category	or the Shareholders (I)	(II)	Shareholders (I)	equity shares held (IV)	held (VII) = (IV)+(V)+ (VI)	(Calculated as per SCNR, 1957) (VIII) As a % of (A+B+C2)	Class eg: X	Total	a % of Total Voting rights	(including warrants and Convertible Securities etc.) (XI)=(VII+X)	securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	form (XVIII)	PAN PAN	Shareholder type
A2(d)	Any Other (specify)							<u> </u>							
	Add Delete														
1	Bodies Corporate	KUBOTA CORPORATION		1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431		Promoter
		Click here to go back	<u>Total</u>	1	4431	4431	0.01	4431.00	4431.00	0.01	4431	0.01	4431		

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									ting Rights held in each cla (IX)	ss of securities						Sub-categorization of share	es
		Name		Shareholding as a % of No of Voting (XIV) Total No. of Shares on Shareholding as a % sasuming fully diluted basis full coversion of conversion	Number of equity shares		Sha	areholding (No. of shares) u	inder								
Sr. N	lo.	of the Shareholders (I)	PAN (II)	equity shares held (IV)	equity shares held (V)	held (VII) = (IV)+(V)+ (VI)	(calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Class eg: X	Total	a % of Total Voting rights	(including warrants, ESOP, Convertible Securities etc.) (XI)=(VII+X)	securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	form (XIV)	PAN PAN	Sub-category (i)	Sub-category (ii)	Sub-category (iii)
B4((I) Bodie	es Corporate															
	Ad	d Delete D	Disclosure of sh	areholder holding more th	nan 1% of total number of	f shares											
1	ALL G	ROW FINANCE & INVESTMENT PRIVATE I	LIMITED	2118276	0	2118276	5.26	2118276.00	2118276.00	5.26	2118276	5.26	2118276		0	0	0
2	TROO	TRIBE TECH LIMITED		625000	0	625000	1.55	625000.00	625000.00	1.55	625000	1.55	625000		0	0	0
		Click here to go back	<u>Total</u>	2743276	0	2743276	6.82	2743276.00	2743276.00	6.82	2743276	6.82	2743276		0	0	0

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	Category	Category / More than 1 percentage	Name of the Shareholders (I)	PAN (II)	No. of the Shareholders (I)	No. of fully paid up equity shares held (IV)	No. Of Partly paid-up equity shares held (V)	Total nos. shares held (VII) = (IV)+(V)+ (VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (DX)			Total No. of shares on	Shareholding , as a % assuming full conversion of			Sub-categorization of shares			
Sr. No.										No of Voting (XIV) Rights		a % of	fully diluted basis (including warrants, ESOP, Convertible	convertible securities (as a percentage of diluted share	Number of equity shares held in dematerialized form	Reason for not providing PAN	Shareholding (No. of shares		s) under	
										Class eg: X	Total	Total Voting rights	Securities etc.) (XII)=(VII+X) (XII)=(VII)+(X) As a % of (A+B+C2)	(XII)= (VII)+(X)	(XIV)		Sub-category (i)	Sub-category (ii)	Sub-category (iii)	
B4(m)	Any Other (specify)																			
	Add Delete																			
1	Clearing Members	Category			3	14576	0	14576	0.04	14576	14576	0.04	14576	0.04	14576				0	
2	HUF	Category			187	572862	0	572862	1.42	572862	572862	1.42	572862	1.42	572862				0	
3	LLP	Category			1	300	0	300	0.00	300	300	0.00	300	0.00	300					
			Click here to go back	Total	191	587738	0	587738	1.46	587738.00	587738.00	1.46	587738	1.46	587738				0	

Table VI - Statement showing foreign ownership limits										
Particular	Approved limits (%)	Limits utilized (%)								
As on shareholding date	100.00	0.20								
As on the end of previous 1st quarter	100.00	0.29								
As on the end of previous 2nd quarter	100.00	0.29								
As on the end of previous 3rd quarter	100.00	0.29								
As on the end of previous 4th quarter	100.00	0.29								

Notes:-

- 1) "Approved Limits (%)" means the limit approved by Board of Directors / shareholders of the Listed entity. In case the listed entity has no Board approved limit, provide details of sectoral / statutory cap prescribed by Government / Regulatory Authorities
- 2) Details of Foreign ownership includes foreign ownership / investments as specified in Rule 2(s) of the Foreign Exchange Management (Nondebt Instruments) Rules, 2019, made under the Foreign Exchange Management Act, 1999.