

37th Annual General Meeting - Invigorated Business Consulting Limited

September 12, 2025

- **Mr. Parveen Kaushik - Chairman & Whole-time Director, Invigorated Business Consulting Limited:**
- Good afternoon. Dear shareholders, on behalf of the Board of Directors, Invigorated Business Consulting Limited, I welcome you all at this 37th Annual General Meeting of your company, as the requisite quorum is being present through video conferencing for the AGM, now I begin with the business of the meeting.
- This meeting is being held through video conferencing and through other audio-visual means and is in compliance with various circulars issued by the Ministry of Corporate Affairs and Securities and Exchange Board of India. The Company has taken all feasible efforts to ensure that the members are provided with an opportunity to participate in this AGM and Vote.
- The Register of Directors and Key Managerial Personnel and their shareholding and Register of Contacts and Arrangements in which directors are interested, and other required documents are available for inspection of the members electronically during this AGM by sending an email on lbcl@lbcl.Ltd. As the notice is already circulated to all the members, I take the notice of this AGM as read.
- Further, the shareholders may seek clarification on the items mentioned in the Notice.
- Taking the meeting forward, it is my pleasure to introduce our respective Board of Directors who are present here and joining through the video conferencing.
- **Mr. Kamal Sachdeva, Non-Executive & Non-Independent Director.**
Hello, good afternoon to all the members.
- **Ms. Moni Singh, Non-Executive & Independent Director.**
Hello, good afternoon shareholders. Good afternoon to everyone.
- **Mr. Sumit Raj, Non-Executive & Independent Director.**
Mr. Sumit Raj is also the Chairman of Audit Committee, Nomination & Remuneration Committee, and Stakeholders Relationship Committee of your Company.
Good afternoon, everyone.

- **Myself, Parveen Kaushik, Chairman & Whole-time Director**
- Further, the shareholders are informed that Mr. Ashok Behl has resigned from the position of Whole-time Director of the Company with effect from July 29, 2025 due his pre-occupation in other professional assignments and in his place, I was appointed as Whole-time Director of your Company with effect from July 29, 2025.
- I want to thank Mr. Ashok Kumar Behl for his guidance, support, and contribution on behalf of all the shareholders, I want to thank to our Board Members for their guidance and mentorship to your Company.
- Now I would like to introduce our auditors who are also present in this Meeting.
 - **Mr. Kapish Jain, partner of M/s Kapish Jain & Associates, our Statutory Auditors.**
 - **Mr. Davender Suhag, proprietor of M/s SMD & Company, our Secretarial Auditors.**
- Dear shareholders, the Companies Act, 2013 has provided an option to you for casting the votes through e-voting process. The entire procedure of this purpose has been stated in detail in the notice of this AGM. I am confident that you have all gone through the same.
- The option for e voting was exercised by members during the period from September 09, 2025, to September 11, 2025, and the Company has appointed M/s. SMD & Co., Practicing Company Secretaries, as Scrutinizer to supervise the voting process.
- The voting results together with the Scrutinizer's Report shall be placed on the Company's website and also on the website of CDSL. Communication to this regard will also be sent to the Stock Exchange.
- Now I would request Ms. Chakshoo Mehta, Company Secretary of your Company to take us through the general instructions pertaining to this AGM and place before the members any qualifications, observations or comments given by the Auditors and explanations given by the Board of directors in their report.

– **Chakshoo Mehta, Company Secretary**

- Thank you, Mr. Kaushik. Good afternoon, shareholders. As this AGM is being held through video conferencing, I would like to mention a few things:
- Every member who has joined is muted by default to avoid any disturbance arising from background noise and ensure seamless conduct of the AGM. As the question-and-answer session starts, the moderator will announce the name of registered speaker shareholders one by one. On calling the name the registered speaker shareholder has to unmute themselves, If the speaker shareholder faces any connectivity issue, we will ask next speaker shareholder to speak and the previous shareholder will be allowed to speak post all shareholders are finished asking questions.
- We, at Invigorated Business Consulting Limited are committed to answer all queries of the shareholders. The questions which we may not be able to answer due to weak network connectivity on the part of the Company or shareholders or for any other reason whatsoever, the shareholders can email their queries at email address provided in the notice of the AGM and we will email the answers post the AGM.
- In order to accommodate the maximum number of speaker shareholders, the time of 2 min will be provided to every speaker shareholders. I request you to be brief and restrained from repeating the points already put forth by other members.
- The entire proceedings of this live AGM are being recorded.
- Members who have not voted during the e-voting period can vote during this AGM and till 15 min post the conclusion of this meeting as per the instructions specified in the notice.
- We wish to inform the shareholders that SEBI, vide its Circular dated July 02, 2025, in order to facilitate ease of investing for investors and to secure the rights of investors has opened the special window for the re-lodgement of transfer deeds, which were lodged prior to the deadline of April 01, 2019, and were rejected/ returned/ not attended due to deficiencies in documents/ procedure/ or otherwise could not be re-lodged up to March 31, 2021.
- The special window will remain open for a period of six months from July 07, 2025, to January 06, 2026. Shareholders are requested to re-file such cases with Alankit Assignments Limited, Registrar & Share Transfer Agent of the Company.

- There are no qualifications being reported by the statutory auditors as well as the secretarial auditors of the Company. All the observations were self-explanatory, so do not call for any further comment.
- Now, I would like to invite the registered speaker shareholders one by one who can ask their questions by unmuting themselves. So, I request the moderator to please ask these speaker shareholders to come forth starting with:

Q&A Session

- **Ms. Chakshoo Mehta, Company Secretary**
- Is Mr. Chethan Chaddha present on the call?
- **Moderator**
- No, he's not available.
- **Ms. Chakshoo Mehta, Company Secretary**
- Is Mr. Parveen Kumar present on the Call?
- **Moderator**
- Mr. Kumar is also not available in the meeting.
- **Ms. Chakshoo Mehta, Company Secretary**
- Is Mr. Manjeet Sing present on the Call?
- **Moderator**
- Mr. Manjit Singh is also not available in the meeting.
- **Ms. Chakshoo Mehta, Company Secretary**
- Okay, there are no other requests which have been received by the Company, so I request the Chairman to conclude this meeting and address the members, please.

- **Mr. Parveen Kaushik, Chairman & Whole-time Director**
- Thank you. Now, the members are given 15 min to cast your valuable votes in respect of the items stated in the Notice. The instructions for the voting have been described in the notice of the AGM. Now I announced the conclusion of 37th AGM of the Company after completion of 15 min.
- Look forward to seeing you all next year. Thank you. Thank you very much.
- ***End of Meeting / E-voting Begins***