

Invigorated Business Consulting Limited

Office: 15/5, Mathura Road, Faridabad - 121003 (HR)

Phone: 0129-2250222, 2564222; E-mail: ibcl@ibcl.ltd

Website : www.ibcl.ltd

CIN : L70200CH1987PLC033652

January 12, 2026

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400051

Scrip Code: 511716

Dear Sir/ Ma'am,

Sub: Reconciliation of Share Capital Audit Report under Regulation 76 of SEBI (Depositories & Participants) Regulations, 2018

In compliance with Regulation 76 of SEBI (Depositories & Participants) Regulations, 2018, please find enclosed herewith the Reconciliation of Share Capital Audit Report for the quarter ended December 31, 2025, issued by M/s. Umesh Kumar & Associates, Practicing Company Secretary.

Kindly take the same on record.

Thanking you

Yours faithfully,

For **Invigorated Business Consulting Limited**

Chakshoo Mehta

Company Secretary

Encl.: As above



UMESH KUMAR & ASSOCIATES
COMPANY SECRETARIES

A Peer Review Firm

Office No. 301, 3rd Floor, Sagar Plaza-II, Plot No. 27,
Behind M2K Cinema, DDA Commercial Complex,
Road No. 44, Pitampura, New Delhi - 110034
Phone : 011-44710506, +91-9990137410, +91-9999550383
E-mail: csumesh07@gmail.com | Web. : www.ukassociatesindia.in

GST IN : 07APOP1480P1Z7

**RECONCILIATION OF SHARE CAPITAL AUDIT OF INVIGORATED
BUSINESS CONSULTING LIMITED**

S. No.	Items/ Head of Information	Details Data/ Particulars	
1.	Report for the quarter ended	31.12.2025	
2.	ISIN No.	INE359A01012	
3.	Face Value	Rs.10/- per share	
4.	Name of the Company	Invigorated Business Consulting Limited	
5.	Registered Office of the Company	Plot No. 19, Industrial Area, Phase 2, Chandigarh - 160002	
6.	Correspondence Address	15/5, Mathura Road, Faridabad – 121003, Haryana.	
7.	Telephone No.	(T) 0129 - 2564117	
8.	Website	www.ibcl.ltd	
9.	E-mail Address	ibcl@ibcl.ltd	
10.	Names of Stock Exchanges where the Company's Securities are listed	BSE Limited	
	Scrip Code of Company	511716	
11.	Issued/ Paid-up Capital	No. of Shares	% Total Issued
		4,02,50,000	100.00
12.	Listed Capital (Exchange-wise) as per Company's Records	4,02,50,000	100.00
13.	Held in Dematerialization form in CDSL	65,30,987	16.23



Our Banker : HDFC Bank Limited, 10/30, East Patel Nagar, New Delhi - 110 008

HDFC Current Account No. 13652000000973 Name : Umesh Kumar & Associates IFSC Code : HDFC0001365

SWIFT CODE : HDFCINBBDEL

14.	Held in Dematerialization form in NSDL	3,20,81,977	79.70
15.	Held in Physical Form	16,37,036	4.07
16.	Total No. of Shares (13+14+15)	4,02,50,000	100.00
17.	Reasons for differences, if any, between (11 & 12), (11 & 16), (12 & 16)	Not Applicable	
18.	Certifying the details of changes in share capital during the quarter under consideration as per table below:	As Below	

Particulars ***	No. of Shares applied / not applied for listing	Listed on stock exchanges (specify name)	Whether intimated to CDSL	Whether intimated to NSDL	In principal approval pending for SE (Specify Names)
Not Applicable					

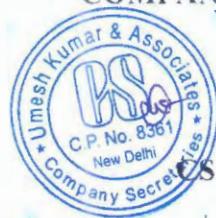
***Rights, Bonus, Preferential Issue, ESOP, Amalgamation, Conversion, Buy back, Capital Reduction, Forfeiture, Any other (to specify)

19.	Register of Members is updated (Yes/ No) (If not updated up to which date)	Yes
20.	Reference to previous quarter with regard to excess dematerialization shares, if any.	NIL
21.	Has the Company resolved the matters mentioned in point no. 20 above in the current quarter? If not, Reason why?	Not applicable
22.	Mention the total no. of requests, if any, confirmed after 21 days and the total no. of requests pending beyond 21 days with the reason for delay	As below
	Total No. of Demat requests	
	1) Confirmed after 21 days	NIL
	2) Pending for more than 21 days	NIL
23.	Names, Telephone & Fax No. of the	CS Chakshoo Mehta



	Compliance Officer of the Company	ACS - (M. No. A42309) PAN - AVKPM4258P Invigorated Business Consulting Limited 15/5, Mathura Road, Faridabad, Haryana – 121003 Phone No.- 0129-2564117 E-Mail Id: ibcl@ibcl.ltd
24.	Names, Address, Telephone, Fax No. and Registration No. of the certifying Company Secretary.	Umesh Kumar & Associates Office No. 301, Sagar Plaza-II, 3rd Floor, Plot No. 27, Behind M2K Cinema, Near Rani Bagh, DDA Commercial Complex, Pitampura, New Delhi - 110034 Phone No.- 9990137410 M. No. 21567 CP. No. 8361
25.	Appointment of Common Agency for Share Registry work	Alankit Assignments Limited (SEBI Registration Number- INR000002532) Alankit House, RTA Division, 4E/2, Jhandewalan Extension, New Delhi - 110055. Contact No: 011- 42541234 Email Id- rta@alankit.com Website address- www.alankit.com
26.	Any other detail that the Company may like to provide (e.g. BIFR Company, De-listing from SE)	Not Applicable

For UMESH KUMAR & ASSOCIATES
COMPANY SECRETARIES



UMESH KUMAR

M. No 21567

C.P No- 8361

Peer Review Certificate No. 1895/2022

UDIN: A021567G003222490

Place: New Delhi

Date: 09.01.2026