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General information about company		
Scrip code	511716	Enter the quarter ended date only
NSE Symbol	NOTLISTED	
MSEI Symbol	NOTLISTED	
ISIN	INE359A01012	
Name of the entity	Invigorated Business Consulting Limited	
Date of start of financial year	01-04-2025	
Date of end of financial year	31-03-2026	
Reporting Quarter Type	Yearly	
Date of Quarter Ending	31-03-2026	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	No	<input type="button" value="Add Notes"/>
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	No	<input type="button" value="Add Notes"/>
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	Yes	
Whether Annexure I (Part F) of the SEBI Circular dated December 31, 2024 related to Disclosure Of Loans / Guarantees / Comfort Letters / Securities Etc. is Applicable to the entity?	No	<input type="button" value="Add Notes"/>
Risk management committee	Not Applicable	
Market Capitalisation as per immediate previous Financial Year	Any other	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	e00101	
Reason For No SCORE ID		
Type of Submission	Original	
Remarks (website dissemination)	<input type="button" value="Add Notes"/>	
Remarks for Exchange (not for Website Dissemination)	<input type="button" value="Add Notes"/>	

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Annexure 1

Annexure 1 to be submitted by listed entity on quarterly basis
1. Composition of Board of Directors

Disclosure of status in composition of Board of Directors registration		Add/Amend		Composition of Board of Directors																										
Whether the listed entity has a Regional Chairman		Yes		Disqualification of Directors under section 161 of the Companies Act, 2013																										
Whether Chairperson is liable to MGT or DGT		Yes																												
No	Title (Mr/Ms)	Name of the Director	DIR	Category I of directors	Category II of directors	Category III of directors	Date of Birth	Whether the director is disqualified	Start Date of Disqualification	End Date of Disqualification	Details of Disqualification	Current Status	Whether special resolution passed (Under Reg. 17(1)(c) of Listing Regulations)	Date of passing special resolution	Valid Date of appointment	Date of the appointment	Date of cessation	Reason of disqualification (in words)	No. of Disqualifications incurred by the director (including the disqualification under Listing Regulations)	No. of Independent Directors in total (including the disqualification under Listing Regulations)	No. of Independent Directors in total (excluding the disqualification under Listing Regulations)	Number of membership in other listed entities (including the disqualification under Listing Regulations)	No. of membership in other listed entities (excluding the disqualification under Listing Regulations)	Number of membership in other listed entities (including the disqualification under Listing Regulations)	No. of membership in other listed entities (excluding the disqualification under Listing Regulations)	Reason for Cancellation	Reason for not passing MGT	Reason for not passing DGT		
1	Mr	Sandeep K. S.	27111208	Non Executive - Independent Director	Not disqualified		28.08.1986	No				Active	NA		28.08.2018	28.08.2018			01.08	1	1	1	1	1						
2	Mr	Shah, Anil	0401706	Non Executive - Independent Director	Not disqualified		24.01.1961	No				Active	NA		24.01.2018	24.01.2018			01.08	1	1	1	1	1						
3	Mr	Praveen Kumar D.	11081978	Executive Director	Disqualified		25.08.1978	No				Active	NA		25.07.2018				01.08	1	1	0	0	0	0					
4	Mr	Uday Kulkarni	12081971	Non Executive - Non Independent Director	Not disqualified		28.07.1971	No				Active	NA		28.07.2018				01.08	1	1	0	0	0	0					

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Annexure 1

II. Composition of Committees

Disclosure of notes on composition of committees explanatory

[Add Notes](#)

For this quarter kindly note the following points:

1. Date of Appointment and Date of Cessation (if applicable) must be mandatorily filled for every Committee.

2. Date of Appointment can be any day upto September 30, 2022.

3. Date of Cessation must be for the current quarter only, i.e. July 1,2022 to September 30,2022

Note: Please enter DIN. After entering DIN, Name of Committee members and Category 1 of Directors shall be prefilled automatically

Audit Committee Details							
Whether the Audit Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07171298	Sumit Raj	Non-Executive - Independent Director	Chairperson	16-05-2018		
2	09719726	Moni Singh	Non-Executive - Independent Director	Member	21-10-2022		
3	11205276	Parveen Kaushik	Executive Director	Member	29-07-2025		
4							
5							
6							
7							
8							
9							
10							

Note: Please enter DIN. After entering DIN, Name of Committee members and Category 1 of Directors shall be prefilled automatically

Nomination and remuneration committee							
Whether the Nomination and remuneration committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07171298	Sumit Raj	Non-Executive - Independent Director	Chairperson	16-05-2018		
2	09719726	Moni Singh	Non-Executive - Independent Director	Member	21-10-2022		
3	10364431	Kamal Sachdeva	Non-Executive - Non Independent Director	Member	26-10-2023		
4							
5							
6							
7							
8							
9							
10							

Note: Please enter DIN. After entering DIN, Name of Committee members and Category 1 of Directors shall be prefilled automatically

Stakeholders Relationship Committee							
Whether the Stakeholders Relationship Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	07171298	Sumit Raj	Non-Executive - Independent Director	Chairperson	16-05-2018		
2	09719726	Moni Singh	Non-Executive - Independent Director	Member	21-10-2022		
3	11205276	Parveen Kaushik	Executive Director	Member	29-07-2025		

4							
5							
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10							

Risk Management Committee							
Whether the Risk Management Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							

Note: Please enter DIN. After entering DIN, Name of Committee members and Category 1 of Directors shall be prefilled automatically

Corporate Social Responsibility Committee							
Whether the Corporate Social Responsibility Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							

Other Committee						
Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks
1						

2						
3						
4						
5						
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7						
8						
9						
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Annexure 1

III. Meeting of Board of Directors

Disclosure of notes on meeting of board of directors explanatory

[Add Notes](#)

Sr. No.	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present* (All directors including Independent Director)	No. of Independent Directors attending the meeting*
1	30-10-2025			Yes	4	4	2
2	30-01-2026	91		Yes	4	4	2

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* to be filled in only for the current quarter meetings

Annexure 1											
IV. Meeting of Committees											
Disclosure of notes on meeting of committees explanatory						Add Notes					
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)	
		Add Delete									
1	Audit Committee	30-10-2025				Yes	3	3	2	0	
2	Audit Committee	30-01-2026	91			Yes	3	3	2	0	

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* to be filled in only for the current quarter meetings

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Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities)	NA
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes
9	Any comments/observations/advice of Board of Directors may be mentioned here:	Add Notes

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Sr	Subject	Compliance status
1	Name of signatory	Chakshoo Mehta
2	Designation	Company Secretary and

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Details of Cyber security incidence		
Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter	No	
Other details of cyber security incidence or breaches or loss of data event	Add Notes	
Number of cyber security incidence or breaches or loss of data event occurred during the quarter		
Sr.	Date of the event	Brief details of the event

Annexure II

Annexure II to be submitted by listed entity at the end of the financial year (for the whole of financial year)

I. Disclosure on website in terms of LODR Regulation

Sr	Item	Compliance status (Yes/No/NA)	If status is "No" details of non-compliance may be given here.	Web address
As per regulation 46(2) of the LODR:				
1.1	Details of business	Yes		https://ibcl.ltd/regulation-46.html
1.2	Memorandum of Association and Articles of Association	Yes		https://ibcl.ltd/regulation-46/IBCL-Memorandum-and-Articles-of-Association.pdf
1.3	Brief profile of board of directors including directorship and full-time positions in body corporates	Yes		https://ibcl.ltd/regulation-46/Directors-Brief-Profile.pdf
2	Terms and conditions of appointment of independent directors	Yes		https://ibcl.ltd/regulation-46/IBCL_Draft_Terms_Conditions_Appointment_IDs.pdf
3	Composition of various committees of board of directors	Yes		https://ibcl.ltd/regulation-46/Composition-of-various-committees-of-board-of-Directors.pdf
4	Code of conduct of board of directors and senior management personnel	Yes		https://ibcl.ltd/regulation-46/Code-of-Conduct-Board-Members-Senior-Management.pdf
5	Details of establishment of vigil mechanism/ Whistle Blower policy	Yes		https://ibcl.ltd/regulation-46/EFL-Whistle-Blower-Policy.pdf
6	Criteria of making payments to non-executive directors	Yes		https://ibcl.ltd/regulation-46/Criteria_of_making_payment_to_Non_Executive_Directors.pdf
7	Policy on dealing with related party transactions	Yes		https://ibcl.ltd/regulation-46/Policy%20on%20dealing%20with%20Related%20Party%20Transactions.pdf
8	Policy for determining 'material' subsidiaries	Yes		https://ibcl.ltd/regulation-46/Policy_for_Determining_Material_Subsiidiaries.pdf
9	Details of familiarization programmes imparted to independent directors	Yes		https://ibcl.ltd/regulation-46/Details-of-Familiarization-Programmes-imparted-to-Independent-Directors.pdf
10	Email address for grievance redressal and other relevant details	Yes		https://ibcl.ltd/investor_contact.html
11	Contact information of the designated officials of the listed entity who are responsible for assisting and handling investor grievances	Yes		https://ibcl.ltd/investor_contact.html
12	Financial results	Yes		https://ibcl.ltd/financial_results.html
13	Shareholding pattern	Yes		https://ibcl.ltd/shareholding_pattern.html
14	Details of agreements entered into with the media companies and/or their associates	NA		
15.1	(I) Schedule of analyst or institutional investor meet	NA		
15.1	(II) Presentations prepared by the listed entity for analysts or institutional investors meet, post earnings or quarterly calls prior to beginning of such events.	NA		
15.2	Audio recordings, video recordings, if any, and transcripts of post earnings or quarterly calls, by whatever name called, conducted physically or through digital means	NA		
16	New name and the old name of the listed entity	NA		
17	Advertisements as per regulation 47 (1)	Yes		https://ibcl.ltd/announcements.html
18	Credit rating or revision in credit rating obtained	NA		
19	Separate audited financial statements of each subsidiary of the listed entity in respect of a relevant financial year	NA		
20	Secretarial Compliance Report	Yes		https://ibcl.ltd/announcements/IBCL_2025_03_31_Annual_Secretarial_Audit_Report_Signed.pdf
21	Materiality Policy as per Regulation 30 (4)	Yes		https://ibcl.ltd/regulation-46/Policy_for_Determination_of_Materiality_of_Events.pdf
22	Disclosure of contact details of KMP who are authorized for the purpose of determining materiality as required under regulation 30(5)	Yes		https://ibcl.ltd/investor_contact.html
23	Disclosures under regulation 30(8)	Yes		https://ibcl.ltd/regulation-46/Disclosures%20under%20sub-regulation%20(8)%20of%20regulation%2030%20of%20these%20regulations.pdf
24	Statements of deviation(s) or variations(s) as specified in regulation 32	NA		
25	Dividend Distribution policy as per Regulation 43A(1)	NA		
26.1	Annual return as provided under section 92 of the Companies Act, 2013	Yes		https://ibcl.ltd/IBCL_2025_03_31_Form_MGT_7_Annual_Return.pdf
26.2	Employee Benefit scheme documents framed in terms of SEBI (SBEB) Regulations, 2021	NA		
27	Confirmation that the above disclosures are in a separate section as specified in regulation 46(2)	Yes		https://ibcl.ltd/regulation-46.html
28	Compliance with regulation 46(3) with respect to accuracy of disclosures on the website and timely updating	Yes		https://ibcl.ltd/index-2.html
29	Disclosure of notes on website in terms of Listing Regulations explanatory [Text Block]		Add Notes	

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Annexure II

II. Annual Affirmations

Sr	Particulars	Regulation Number	Compliance status (Yes/No/NA)	If status is "No" details of non-compliance may be given here.
1	Independent director(s) have been appointed in terms of specified criteria of 'independence' and/or 'eligibility'	16(1)(b)	Yes	
2	Board composition	17(1), 17(1A) & 17(1C), 17(1D) & 17(1E)	Yes	
3	Meeting of Board of directors	17(2)	Yes	
4	Quorum of Board meeting	17(2A)	Yes	
5	Review of Compliance Reports	17(3)	Yes	
6	Plans for orderly succession for appointments	17(4)	Yes	
7	Code of Conduct	17(5)	Yes	
8	Fees/compensation	17(6)	Yes	
9	Minimum Information	17(7)	Yes	
10	Compliance Certificate	17(8)	Yes	
11	Risk Assessment & Management	17(9)	Yes	
12	Performance Evaluation of Independent Directors	17(10)	Yes	
13	Recommendation of Board	17(11)	Yes	
14	Maximum number of Directorships	17A	Yes	
15	Composition of Audit Committee	18(1)	Yes	
16	Meeting of Audit Committee	18(2)	Yes	
17	Role of Audit Committee and information to be reviewed by the audit committee	18(3)	Yes	
18	Composition of nomination & remuneration committee	19(1) & (2)	Yes	
19	Quorum of Nomination and Remuneration Committee meeting	19(2A)	Yes	
20	Meeting of Nomination and Remuneration Committee	19(3A)	Yes	
21	Role of Nomination and Remuneration Committee	19(4)	Yes	
22	Composition of Stakeholder Relationship Committee	20(1), 20(2) & 20(2A)	Yes	
23	Meeting of Stakeholders Relationship Committee	20(3A)	Yes	
24	Role of Stakeholders Relationship Committee	20(4)	Yes	
25	Composition and role of risk management committee	21(1),(2),(3),(4)	NA	
26	Meeting of Risk Management Committee	21(3A)	NA	
27	Quorum of Risk Management Committee meeting	21(3B)	NA	
28	Gap between the meetings of the Risk Management Committee	21(3C)	NA	
29	Vigil Mechanism	22	Yes	
30	Policy for related party Transaction	23(1), (1A), (5), (6), & (8)	Yes	
31	Prior or Omnibus approval of Audit Committee for all related party transactions	23(2), (3)	Yes	
32	Approval for material related party transactions	23(4)	NA	
33	Disclosure of related party transactions on consolidated basis	23(9)	Yes	
34	Composition of Board of Directors of unlisted material Subsidiary	24(1)	NA	
35	Other Corporate Governance requirements with respect to subsidiary of listed entity	24(2),(3),(4),(5) & (6)	NA	
36	Alternate Director to Independent Director	25(1)	NA	
37	Maximum Tenure	25(2)	Yes	
38	Appointment, Re-appointment or removal of an Independent Director through special resolution or the alternate mechanism	25(2A)	Yes	
39	Meeting of independent directors	25(3) & (4)	Yes	
40	Familiarization of independent directors	25(7)	Yes	
41	Declaration from Independent Director	25(8) & (9)	Yes	
42	Directors and Officers insurance	25(10)	Yes	
43	Confirmation with respect to appointment of Independent Directors who resigned from the listed entity	25(11)	Yes	
44	Memberships in Committees	26(1)	Yes	
45	Affirmation with compliance to code of conduct from members of Board of Directors and Senior management personnel	26(3)	Yes	
46	Policy with respect to Obligations of directors and senior management	26(2) & 26(5)	Yes	
47	Approval of the Board and shareholders for compensation or profit sharing in connection with dealings in the securities of the listed entity	26(6)	NA	
48	Vacancies in respect Key Managerial Personnel	26A(1) & 26A(2), 26A(3)	Yes	
Any other information to be provided				Add Notes

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Annexure II

1	Name of signatory	Chakshoo Mehta
2	Designation	Company Secretary and Compliance Officer

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Annexure II

III. Affirmations

Sr	Particulars	Compliance status (Yes/No/NA)
1	The Listed Entity has approved Material Subsidiary Policy and the Corporate Governance requirements with respect to subsidiary of Listed Entity have been complied	NA
Any other information to be provided		Add Notes

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Annexure II

1	Name of signatory	Chakshoo Mehta
2	Designation	Company Secretary and Compliance Officer

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Signatory Details

Name of signatory	Chakshoo Mehta
Designation of person	Company Secretary and Compliance Officer
Place	Faridabad
Date	29-04-2026

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Investor Grievance Details	
No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	0
No. of investor complaints disposed off during the Quarter	0
No. of investor complaints those remaining unresolved at the end of the Quarter	0

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Disclosure of Updates to Ongoing Tax Litigations or Disputes				
The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:				
Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes				Add Notes
Sr. No.	Name of the opposing party	Date of initiation of the litigation / dispute	Status of the litigation / dispute as per last disclosure	Current status of the litigation / dispute
Add	Delete			
1	Income Tax Department	06-11-2006	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of penalty u/s 271(1)(c)/270A - Tax impact INR 1.28 crore	No Change
2	Income Tax Department	28-11-2006	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of disallowance u/s 14A - Tax impact INR 0.18 crore	No Change
3	Income Tax Department	06-11-2006	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of interest under Interest Tax Act - Tax impact INR 0.27 crore	No Change
4	Income Tax Department	05-10-2009	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of bad debts written off - NBFC - Tax impact INR 1.71 crore	No Change
5	Income Tax Department	05-10-2009	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of disallowance of depreciation - Tax impact INR 1.87 crore	No Change
6	Income Tax Department	12-12-2006	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of Minimum Alternate Tax (MAT) - Tax impact INR 7.23 crore	No Change
7	Income Tax Department	28-11-2006	Appeal filed by the Tax Department before Hon'ble High Court against the order of the Hon'ble ITAT on account of provisions - Tax impact INR 1.02 crore	No Change
8	Value Added Tax AC Appeal , Kolkata	31-03-2002	Unpaid Amount in INR Rs.2.26 Lacs	No Change
9	Value Added Tax DC Appeal , Noida	31-03-1995	Unpaid Amount in INR Rs.0.54 Lacs	No Change
10	Value Added Tax AC Appeal , Jaipur	31-03-2002	Unpaid Amount in INR Rs.1.52 Lacs	No Change